## Becle, S.A.B. de C.V. Reports Fourth Quarter and Full Year 2023 Unaudited Financial Results

Mexico City, Mexico, February $22^{\text {nd }}$, 2024 / -- BECLE, S.A.B. de C.V. ("Cuervo", "Becle" or the "Company") (BMV: CUERVO) announced its financial results today for the fourth quarter and full year ended December 31 ${ }^{\text {st }}, 2023$.

All figures in this release are derived from the Company's interim consolidated financial statements as of December $31^{\text {st }}, 2023$, and for the three and twelve-month periods ended on the same date, which are prepared in accordance with International Financial Reporting Standards (IFRS).

## Fourth Quarter 2023 highlights

- Volume increased $0.2 \%$ on a pro forma basis, excluding the one-off inventory sale effect of the discontinuation of Playamar RTD in 4Q22 (-2.9\% reported);
- Net sales increased $3.6 \%$ in constant currency on a like-for-like basis (-4.6\% reported);
- Gross profit decreased $12.7 \%$ to $\mathrm{P} \$ 6,930$ million pesos. Gross margin was $52.6 \%$, a decrease of 4.9 percentage points year over year;
- EBITDA decreased $2.4 \%$ to $\mathrm{P} \$ 2,436$ million pesos. EBITDA margin was $18.5 \%$, an increase of 0.4 percentage points year over year;
- Consolidated net income increased $40.6 \%$ to $\mathrm{P} \$ 1,963$ million pesos. Net margin was $14.9 \%$, an increase of 4.8 percentage points year over year and;
- Earnings per share ("EPS") was P\$0.55 pesos.


## Full Year 2023 highlights

- Volume decreased $1.4 \%$ to 27.1 million nine-liter cases;
- Net sales increased $6.2 \%$ in constant currency on a like-for-like basis (-3.0\% reported);
- Gross profit decreased $10.4 \%$ to $\mathrm{P} \$ 22,480$ million pesos. Gross margin was $50.7 \%$, a decrease of 4.2 percentage points year over year;
- EBITDA decreased $25.7 \%$ to $\mathrm{P} \$ 7,312$ million pesos. EBITDA margin was $16.5 \%$, a decrease of 5.0 percentage points year over year;
- Consolidated net income decreased $19.5 \%$ to $\mathrm{P} \$ 4,734$ million pesos. Net margin was $10.7 \%$, a decrease of 2.2 percentage points year over year and;
- EPS was P\$1.32 pesos.

All abovementioned increases and decreases are in comparison to the corresponding period from last year.

## Management commentary

"Acknowledging the prevailing market challenges, we remain optimistic about our growth trajectory. The slowdown in consumer demand for spirits across several markets indicates a return to historical trends after two years of exponential growth. However, the enduring resilience and continued demand for our brands underline our confidence in regaining momentum as we progress through 2024. We also anticipate cost tailwinds for the year, deriving from supply chain pressures easing and lower input costs, resulting in margin expansion opportunity. Our strategic focus on premiumization has enabled us to either maintain or increase our market share in most key markets, positioning us favorably to navigate and overcome current setbacks."

## Fourth Quarter 2023 results

## Volume by region 4Q23 (in 000s nine-liter cases)

| Region | 4Q23 | 4Q22 | YoY \% $\Delta$ | YoY \% $\Delta P^{*}$ |
| :--- | :---: | :---: | :---: | :---: |
| U.S. \& Canada | 4,292 | 4,599 | $-6.7 \%$ | $-1.2 \%$ |
| Mexico | 2,507 | 2,431 | $3.1 \%$ | $3.3 \%$ |
| Rest of the World | 1,145 | 1,153 | $-0.6 \%$ | $-0.6 \%$ |
| Total | 7,945 | 8,184 | $-2.9 \%$ | $0.2 \%$ |

*Pro forma figures excluding the one-off inventory sale effect of the discontinuation of Playamar RTD in 4Q22 of 255,000 cases.

Volume Breakdown by Region 4Q23


- U.S. \& Canada - Mexico - Rest of the World

During the fourth quarter of 2023, total volume decreased $2.9 \%$ to 7,945 million nine-liter cases. This decline was primarily driven by a $6.7 \%$ contraction in U.S. and Canada, along with a $0.6 \%$ decrease in Rest of the World ("RoW"), partially offset by a 3.1\% growth in Mexico. The decrease in volume reflects the high comparable base in the RTD category in the U.S. and Canada, as the region is lapping a one-time inventory sale effect of the discontinuation of Playamar Hard Seltzer.

Net sales by region 4Q23 (in P\$, millions)

| Region | 4Q23 | 4Q22 | YoY \% $\Delta$ | YoY \% $\Delta \mathrm{PF}^{*}$ |
| :--- | :---: | :---: | :---: | :---: |
| U.S. \& Canada | 7,444 | 8,477 | $-12.2 \%$ | $-3.3 \%$ |
| Mexico | 3,742 | 3,395 | $10.2 \%$ | $10.2 \%$ |
| Rest of the World | 1,979 | 1,929 | $2.6 \%$ | $22.4 \%$ |
| Total | 13,164 | 13,801 | $-4.6 \%$ | $3.6 \%$ |

*Pro forma figures on a constant currency basis.
Net Sales Breakdown by Region 4Q23


- U.S. \& Canada - Mexico - Rest of the World

Fourth quarter 2023 net sales decreased $4.6 \%$ year on year to $P \$ 13,164$ million pesos. Net sales for the U.S. and Canada region decreased $12.2 \%$ when compared to the fourth quarter of 2022, primarily due to unfavorable currency translation effects from U.S. dollars to Mexican pesos. In the same period, net sales in Mexico increased 10.2\%, mainly driven by pricing initiatives and premium tequila brand sales. RoW net sales increased $2.6 \%$ year-onyear on the back of strong product mix, which was partially offset by unfavorable currency translation effects of some of our operating currencies into Mexican Pesos.

Volume by category 4Q23 (in 000s nine-liter cases)

| Category | 4Q23 | 4Q22 | YoY \% $\Delta$ | YoY \% $\Delta \mathrm{PF}^{*}$ |
| :--- | :---: | :---: | :---: | :---: |
| Jose Cuervo | 2,743 | 2,797 | $-1.9 \%$ | $-1.9 \%$ |
| Other Tequilas | 1,812 | 1,710 | $6.0 \%$ | $6.0 \%$ |
| Other Spirits | 1,602 | 1,639 | $-2.3 \%$ | $-2.3 \%$ |
| Non-alcoholic and Other | 809 | 766 | $5.6 \%$ | $5.6 \%$ |
| RTD | 979 | 1,271 | $-23.0 \%$ | $-2.9 \%$ |
| Total | 7,945 | 8,184 | $-2.9 \%$ | $0.2 \%$ |

*Pro forma figures excluding the one-off inventory sale effect of the discontinuation of Playamar RTD in 4Q22 of 255,000 cases.

Volume Breakdown by Category 4Q23


- Jose Cuervo - Other Tequilas - Other Spirits - Non-alcoholic and Other - RTD

Volume of 'Jose Cuervo' decreased 1.9\% compared to the same period of 2022 and represented $34.5 \%$ of total volume for the fourth quarter of 2023. 'Other Tequilas' brands represented $22.8 \%$ of total volume, with volume increasing $6.0 \%$ compared to the same period of the previous year. 'Other Spirits' brands represented $20.2 \%$ of total volume in the period and decreased $2.3 \%$ in volume compared to the fourth quarter of 2022. Volume of 'Non-alcoholic and Other' represented $10.2 \%$ of total volume and increased $5.6 \%$ compared to the prior year period. Volume of 'RTD' represented $12.3 \%$ of total volume and decreased by $23.0 \%$ compared to the same period of the previous year.

Net sales by category 4Q23 (in P\$, millions)

| Category | 4Q23 | 4Q22 | YoY \% $\Delta$ |
| :--- | :---: | :---: | :---: |
| Jose Cuervo | 4,601 | 4,886 | $-5.8 \%$ |
| Other Tequilas | 4,791 | 4,792 | $0.0 \%$ |
| Other Spirits | 2,764 | 2,978 | $-7.2 \%$ |
| Non-alcoholic and other | 303 | 255 | $18.8 \%$ |
| RTD | 705 | 889 | $-20.7 \%$ |
| Total | 13,164 | 13,801 | $-4.6 \%$ |

Net Sales Breakdown by Category 4Q23


- Jose Cuervo - Other Tequilas - Other Spirits $\quad$ Non-alcoholic and Other $\quad$ RTD

Net sales of 'Jose Cuervo’ decreased $5.8 \%$ compared to the same period of 2022 and represented $35.0 \%$ of total net sales for the fourth quarter of 2023. Net sales of 'Other Tequilas' brands remained flat compared to the prior year period and represented $36.4 \%$ of total net sales. 'Other Spirits' brands represented $21.0 \%$ of total net sales in the period and decreased $7.2 \%$ compared to the fourth quarter of last year. Net sales of 'Non-alcoholic and Other' represented $2.3 \%$ of total net sales and increased $18.8 \%$ compared to the prior year period. Net sales of 'RTD' represented $5.4 \%$ of total net sales and decreased 20.7\% compared to the same period of the previous year.

Gross profit during the fourth quarter of 2023 decreased $12.7 \%$ compared to the same period of 2022 to $\mathrm{P} \$ 6,930$ million pesos. Gross margin was $52.6 \%$ for the fourth quarter of 2023 compared to $57.5 \%$ for the same quarter of 2022 . The gross margin decrease was primarily due to foreign currency effects caused by the appreciation of the Mexican peso against the U.S. dollar, and by higher input costs, which reflect the gradual transition through our older inventory produced with higher-cost materials. This was partially offset by price increases across the regions and a favorable change in the product mix.

Advertising, marketing, and promotion ("AMP") expenses in the fourth quarter of 2023 decreased $27.9 \%$ to $\mathrm{P} \$ 2,845$ million pesos when compared to the same quarter of 2022. This decrease indicates the phasing of AMP investment opportunities across both our regions and our brands.

Distribution expenses decreased $20.3 \%$ to $\mathrm{P} \$ 524$ million pesos when compared to the fourth quarter of 2022, driven by decreased freight, warehousing and logistics costs arising from reduced supply chain constraints.

Selling and administrative ("SG\&A") expenses increased $7.2 \%$ to $\mathrm{P} \$ 1,229$ million pesos when compared to the fourth quarter of 2022. As a percentage of net sales, SG\&A expenses increased to $9.3 \%$ from $8.3 \%$ in the same period of 2022. This increase was mainly due to lower net sales value and prevailing inflationary pressures.

Operating income during the fourth quarter of 2023 decreased $1.2 \%$ to $\mathrm{P} \$ 2,158$ million pesos compared to the same period of 2022. Operating margin increased to $16.4 \%$ compared to $15.8 \%$ in the fourth quarter of the prior year.

EBITDA in the fourth quarter of 2023 decreased $2.4 \%$ to $\mathrm{P} \$ 2,436$ million pesos compared to the fourth quarter of 2022. EBITDA margin was $18.5 \%$ for the fourth quarter of 2023 versus $18.1 \%$ for the fourth quarter of 2022.

The net financial result was positive $\mathrm{P} \$ 224$ million pesos during the fourth quarter of 2023 compared to negative $\mathrm{P} \$ 230$ million pesos in the same period of 2022. This increase was mainly driven by a higher year-over-year foreign exchange gain, as our net cash exposure in U.S. dollars was positively impacted by the appreciation of the Mexican Peso. These effects were partially offset by a higher interest expense compared to the same period of the previous year, driven by financing incurred during the fourth quarter of 2023.

Consolidated net income in the fourth quarter of 2023 increased $40.6 \%$ to $\mathrm{P} \$ 1,963$ million pesos, compared to $\mathrm{P} \$ 1,396$ million pesos in 2022. Net margin was $14.9 \%$ for the fourth quarter of 2023, compared to $10.1 \%$ for the same quarter of 2022. EPS was $\mathrm{P} \$ 0.55$ pesos in the fourth quarter of 2023.

Full Year 2023 Results
Volume by Region for Full Year 2023 (in 000s nine-liter cases)

| Region |  | 2023 | 2022 |
| :--- | :---: | :---: | :---: |
| U.S. \& Canada | 14,923 | 15,397 | $-3.1 \%$ |
| Mexico | 7,451 | 7,774 | $-4.2 \%$ |
| Rest of the World | 4,693 | 4,279 | $9.7 \%$ |
| Total | 27,068 | 27,450 | $-1.4 \%$ |

Volume Breakdown by Region 2023


- U.S. \& Canada - Mexico - Rest of the World

During 2023, total volume decreased $1.4 \%$ to 27,068 million nine-liter cases, explained by a $3.1 \%$ and $4.2 \%$ contraction in U.S. and Canada and Mexico, respectively, partially offset by a $9.7 \%$ growth in Rest of the World ("RoW"). This decrease reflects the high comparable base in the RTD category in the U.S. and Canada, as the region is lapping a one-time effect of the discontinuation of Playamar Hard Seltzer. Additionally, the Mexico region faced setbacks in the non-alcoholic category, as a result of the changes in distribution and packaging regulations for our B :oost brand. Excluding these effects, total volume would have increased $1.5 \%$ to 27,866 million nine-liter cases.

Net Sales by Region for Full Year 2023 (in MXN\$, millions)

| Region | 2023 | 2022 | YoY \% $\Delta$ | YoY \% $\Delta \mathrm{PF}^{*}$ |
| :--- | :---: | :---: | :---: | :---: |
| U.S. \& Canada | 24,879 | 27,466 | $-9.4 \%$ | $1.9 \%$ |
| Mexico | 11,813 | 10,923 | $8.1 \%$ | $8.1 \%$ |
| Rest of the World | 7,663 | 7,340 | $4.4 \%$ | $19.7 \%$ |
| Total | 44,355 | 45,729 | $-3.0 \%$ | $6.2 \%$ |

*Pro forma figures on a constant currency basis.
Net Sales Breakdown by Region 2023


- U.S. \& Canada - Mexico - Rest of the World

Net sales during the full year of 2023 decreased $3.0 \%$ to $\mathrm{P} \$ 44,355$ million pesos compared to the same period of 2022, impacted by unfavorable currency translation effects from U.S. dollars to Mexican pesos. On a constant currency basis, net sales increased $6.2 \%$, driven by higher average net sales price per case, reflecting the Company's premiumization and price increase efforts implemented throughout the year. Net sales in the U.S. and Canada decreased by $9.4 \%$ versus the same period of 2022, impacted by the previously mentioned currency translation effects. This was partially offset by an $8.1 \%$ year-on-year increase in Mexico net sales due to a higher average net sales price per case mainly resulting from price increases. Net sales for the RoW region increased $4.4 \%$ versus the full year of 2022, reflecting volume growth.

Volume by Category for Full Year 2023 (in 000s nine-liter cases)

| Category | 2023 | 2022 | YoY \% $\Delta$ |
| :--- | :---: | :---: | :---: |
| Jose Cuervo | 9,470 | 9,172 | $3.2 \%$ |
| Other Tequilas | 5,843 | 5,447 | $7.3 \%$ |
| Other Spirits | 4,936 | 4,999 | $-1.3 \%$ |
| Non-alcoholic and Other | 2,861 | 3,215 | $-11.0 \%$ |
| RTD | 3,958 | 4,617 | $-14.3 \%$ |
| Total | 27,068 | 27,450 | $-1.4 \%$ |

Volume Breakdown by Category 2023


- Jose Cuervo - Other Tequilas - Other Spirits - Non-alcoholic and Other - RTD

Volume of 'Jose Cuervo' grew 3.2\% versus the previous year and represented 35.0\% of total volume for the full year of 2023. The Company's 'Other Tequila' brands represented $21.6 \%$ of total volume and increased $7.3 \%$ compared to the prior year. The Company's 'Other Spirits' brands represented $18.2 \%$ of total volume in the period and decreased $1.3 \%$ over the full year 2022. Volume of 'Non-alcoholic and Other' represented $10.6 \%$ of total volume, decreasing $11.0 \%$ compared to the prior year. Volume of 'RTD' represented $14.6 \%$ of total volume and decreased by $14.3 \%$ compared to the prior year period.

Net Sales by Category for Full Year 2023 (in MXN\$, millions)

| Category | 2023 | 2022 | YoY \% $\Delta$ |
| :--- | :---: | :---: | :--- |
| Jose Cuervo | 15,830 | 16,086 | $-1.6 \%$ |
| Other Tequilas | 15,865 | 15,315 | $3.6 \%$ |
| Other Spirits | 8,635 | 9,436 | $-8.5 \%$ |
| Non-alcoholic and Other | 1,221 | 1,228 | $-0.6 \%$ |
| RTD | 2,804 | 3,664 | $-23.5 \%$ |
| Total | 44,355 | 45,729 | $-3.0 \%$ |

Net Sales Breakdown by Category 2023


- Jose Cuervo - Other Tequilas - Other Spirits = Non-alcoholic and Other - RTD
'Jose Cuervo' net sales decreased 1.6\% compared to 2022, representing 35.7\% of total net sales for the full year of 2023. The Company's 'Other Tequila' brands net sales increased $3.6 \%$ compared to the prior year representing $35.8 \%$ of total net sales. The Company's 'Other Spirits' brands represented $19.5 \%$ of total net sales in the period and reported an $8.5 \%$ decrease in net sales compared to the full year of 2022. Net sales of 'Non-alcoholic and Other' represented $2.8 \%$ of total net sales, a $0.6 \%$ net sales decrease compared to the prior year. Net sales of 'RTD’ represented 6.3\% of total net sales decreased by $23.5 \%$ compared to the prior year.

Gross profit for the full year of 2023 decreased $10.4 \%$ in comparison to the same period of 2022 to $P \$ 22,480$ million pesos. Gross margin was $50.7 \%$ for the full year of 2023 compared to $54.9 \%$ for the full year of 2022 . The gross margin decrease was primarily due to foreign currency effects caused by the appreciation of the Mexican peso against the U.S. dollar, and by higher input costs, which reflect the gradual transition through our older inventory produced with higher-cost materials. This was partially offset by price increases across the regions and a favorable change in the product mix.

AMP expenses decreased $1.7 \%$ to $P \$ 9,986$ million pesos when compared to the full year of 2022. As a percentage of net sales, AMP increased 30 basis points to $22.5 \%$, in line with the Company's investment strategy.

Distribution expenses decreased 12.2\% to P\$1,926 million pesos when compared to 2022. As a percentage of net sales, distribution expenses decreased to $4.3 \%$ from $4.8 \%$ in 2022, driven by decreased freight, warehousing and logistics costs arising from reduced supply chain constraints.

Selling and administrative (SG\&A) expenses increased $9.7 \%$ to $\mathrm{P} \$ 4,252$ million pesos when compared to the full year of 2022. As a percentage of net sales, SG\&A expenses increased 110 basis points to $9.6 \%$ from $8.5 \%$ in 2022. This increase was mainly due to lower net sales value and prevailing inflationary pressures.

During the full year of 2023, operating profit decreased $29.8 \%$ to $\mathrm{P} \$ 6,238$ million pesos compared to the prior year. Operating margin decreased to $14.1 \%$ compared to $19.4 \%$ in 2022.

EBITDA for the full year of 2023 decreased by $25.7 \%$ to $\mathrm{P} \$ 7,312$ million pesos compared to P $\$ 9,843$ million pesos for the full year of 2022. The EBITDA margin decreased to $16.5 \%$ compared to $21.5 \%$ in 2022.

The net financial result was a loss of P\$7 million pesos during the full year 2023 compared to negative $\mathrm{P} \$ 620$ million pesos in the same period of 2022 . This increase was mainly driven by a higher year-over-year foreign exchange gain, as our net cash exposure in U.S. dollars was positively impacted by the appreciation of the Mexican Peso. In addition, the Company recorded a higher interest income, mainly driven by an increase in interest rates. These effects were partially offset by a higher interest expense compared to the same period of the previous year, driven by additional financing incurred during the year.

Consolidated net income for the full year of 2023 was $\mathrm{P} \$ 4,734$ million pesos, a decrease of $19.5 \%$ versus the prior year period. Net margin was $10.7 \%$ for the full year. Earnings per share amounted to P\$1.32, compared to P\$1.64 in 2022.

## Financial position and cash flow

As of December 31, 2023, cash and cash equivalents were $P \$ 6,367$ million pesos, and total financial debt was $\mathrm{P} \$ 23,897$ million pesos. During 2023, the Company generated $\mathrm{P} \$ 921$ million pesos of net cash from operating activities and deployed $\mathrm{P} \$ 3,513$ million pesos in net investing activities. Net cash generated from financing activities was P\$4,991 million pesos for the year ended on December 31, 2023.

## Full Year 2023 Highlights

Figures in millions, except volume, which is in 000s of nine-liter cases.

|  | 2023 | \% Sales | 2022 | \% Sales | Like-for-like* $^{\text {Y }}$ | YoY \% $\Delta$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Volume | 27,068 | - | 27,450 | - | - | $-1.4 \%$ |
| Net Sales | 44,355 | $100 \%$ | 45,729 | $100 \%$ | $6.3 \%$ | $-3.0 \%$ |
| Gross profit | 22,480 | $50.7 \%$ | 25,087 | $54.9 \%$ | - | $-10.4 \%$ |
| EBITDA | 7,312 | $16.5 \%$ | 9,843 | $21.5 \%$ | - | $-25.7 \%$ |
| Net Income | 4,734 | $10.7 \%$ | 5,881 | $12.9 \%$ | - | $-19.5 \%$ |

*Pro forma figures on a constant currency basis.

## Quarterly Credit Metrics

|  | $3 Q 23$ | 4 Q23 | $\Delta$ |
| :--- | :---: | :---: | :---: |
| Lease adjusted Net Debt / EBITDA | $3.2 x$ | $2.8 x$ | $(0.4 x)$ |

## IFRS 9; IFRIC 16: Net investment hedge disclosures

## Financial instruments to hedge net investments in foreign operations

Effective January $1^{\text {st }}$, 2020, the Company designated its US $\$ 500$ million Senior Notes due 2025 as a hedging instrument for its net investment in Sunrise Spirits Holding, Inc., with the objective of mitigating the exchange rate risk arising between the functional currency of these operations and the functional currency of the holding company that has such investment. However, on September $27^{\text {th }}$, 2021, the Company announced a cash tender offer and a consent solicitation to the holders of outstanding 2025 Senior Notes in circulation. The Company paid a total principal amount of US\$346.6 million (Ps7,202 million) of the 2025 Senior Notes (69.3\% of the original issuance of US\$500 million). Therefore, the coverage designated by this bond is US\$153.4 million (Ps3,192 million).

On October $31^{\text {st }}$, 2021, the Company designated a new hedge in the amount of US\$346.6 million (Ps7,202 million), which is part of the Company's US\$800 million Senior Notes due 2031, as a hedging instrument for its net investment in Sunrise Spirits Holdings, Inc.

On August $31^{\text {st }}$, 2022, the Company designated a new hedge in the amount of US\$150 million (Ps2,999 million), which is part of the Company's US\$800 million Senior Notes due 2031, as a hedging instrument for its net investment in Sunrise Spirits Holdings, Inc.

The total coverage established by the Company is for a total of US $\$ 650$ million.
The Company formally designated and documented the hedging relationship, setting the objectives, risk-hedging strategy, identification of the hedging instrument, hedged item, nature of the risk to be hedged, and effectiveness assessment methodology. Since the exchange rate hedging relationship is clear, the method the Company used to assess the effectiveness consisted of a qualitative effectiveness test by comparing the critical terms between the hedging instruments and the hedged items.

## Accounting policy

## Net investment hedge in a foreign operation

The Company applies hedge accounting to the foreign exchange risk resulting from its investments in foreign operations because of changes in exchange rates arising between the functional currency of that operation and the functional currency of the holding company, regardless of whether the investment is held directly or through a sub-holder. The change in exchange rates is recognized in Other Comprehensive Income as part of the translation effect when the foreign operation is consolidated.

To this end, the Company designates the debt denominated in foreign currency as hedging instruments; therefore, the exchange effects arising from such debt are recognized in Other Comprehensive Income, in the translation effects line, to the extent that the hedge is effective. When the hedge is not effective, exchange rate differences are recognized in foreign exchange gain or loss in the consolidated income statement.

## Conference Call

The Company plans to host a conference call for investors at 10:00 a.m. Mexico City Time (11:00 a.m. E.T.) on, Friday, February $23^{\text {rd }}$, 2024, to discuss the Company's fourth quarter and full year 2023 unaudited financial results. Interested parties may also listen to a simultaneous webcast of the conference call by logging in and registering directly at: https://mm.closir.com/slideslo?id=623996 or www.becle.com.mx.

## Fourth Quarter and Full Year 2023 Unaudited Financial Results Conference Call and Webcast Details

Date
Friday, February $23^{\text {rd }}, 2024$
Time: 10:00 a.m. Mexico City Time (11:00 a.m. E.T.)
Participants: Juan Domingo Beckmann (CEO)
Fernando Suárez (CFO)

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Conference ID: 623996
Webcast: https://mm.closir.com/slideslo?id=623996 or www.becle.com.mx.

## About Becle

Becle is a globally renowned company in the spirits industry and the world's largest producer of tequila. Its extraordinary portfolio of over 30 spirits brands, some of them owned, some of them agency brands distributed only in Mexico, has been developed throughout the years to participate in key categories with high growth potential, serving the world's most important alcoholic beverage markets and delivering on key consumer preferences and tendencies.

Becle's portfolio strength is based on the profound legacy of its iconic internally developed brands such as Jose Cuervo®, combined with complementary acquisitions such as Three Olives $®$, Hangar $1 ®$, Stranahan's $®$, Bushmills $®$, Pendleton $®$, Boodles $®$ and Proper No. Twelve $®$, as well as a relentless focus on innovation that over the years has created renowned brands such as $1800 ®$, Maestro Dobe $®^{\circledR}$, Centenario $®^{\circledR}$, Kraken $®$, Jose Cuervo ${ }^{\circledR}$ Margaritas and B:oost®. Becle's brands are sold and distributed in more than 85 countries.

## EBITDA

EBITDA is a measure used in the Company's financial analysis that is not recognized under IFRS but is calculated from amounts that derive from the Company's financial statements. We calculate EBITDA as net income plus depreciation and amortization, income tax expense, and interest expense, less interest income, plus foreign exchange gain (loss).

EBITDA is not an IFRS measure of liquidity or performance, nor is EBITDA a recognized financial measure under IFRS. We believe that EBITDA can be useful to facilitate comparisons of operating performance between periods on a combined basis, but these metrics may be calculated differently by other issuers. EBITDA should not be construed as an alternative to (i) net income as an indicator of the Company's operating performance or (ii) cash flow from operating activities as a measure of the Company's liquidity.

## Disclaimer

This press release contains certain forward-looking statements which are based on Becle's current expectations and observations. Actual results obtained may vary significantly from these estimates. The information related to future performance contained in this press release should be read jointly with the risks included in the "Risk Factors" section of the Annual Report filed with the Comisión Nacional Bancaria y de Valores (Mexican National Banking and Securities Commission). This information, as well as future statements made by Becle or by any of its legal representatives, either in writing or verbally, may vary significantly from the actual results obtained. These forward-looking statements speak only as of the date on which they are made, and no assurance can be made as to the actual results obtained. Becle undertakes no obligation and does not intend to update or review any such forward-looking statements, whether as a result of new information, future developments or other related events.

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## Consolidated Income Statements

| (Figures in millions, except per share amounts) | (U.S. \$) ${ }^{(1)}$ | Fourth quarter ended December 31st, 2023 |  | Fourth quarter ended December 31st, 2022 |  | Year over year variance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | (Pesos) | \% of net sales | (Pesos) | \% of net sales | \$ | \% |
| Net sales | 779 | 13,164 |  | 13,801 |  | (636) | (4.6) |
| Cost of goods sold | 369 | 6,235 | 47.4 | 5,859 | 42.5 | 375 | 6.4 |
| Gross profit | 410 | 6,930 | 52.6 | 7,941 | 57.5 | $(1,012)$ | (12.7) |
| Advertising, marketing and promotion | 168 | 2,845 | 21.6 | 3,946 | 28.6 | $(1,101)$ | (27.9) |
| Distribution | 31 | 524 | 4.0 | 657 | 4.8 | (133) | (20.3) |
| Selling and administrative | 73 | 1,229 | 9.3 | 1,146 | 8.3 | 82 | 7.2 |
| Other expenses (income), net | 10 | 175 | 1.3 | 9 | 0.1 | 165 | 1798.9 |
| Operating income | 128 | 2,158 | 16.4 | 2,183 | 15.8 | (25) | (1.2) |
| Interest income | (2) | (30) | (0.2) | (42) | (0.3) | 12 | (28.6) |
| Interest expense | 17 | 291 | 2.2 | 230 | 1.7 | 61 | 26.7 |
| Changes in the fair value of financial instruments | (2) | (31) | (0.2) | - | - | (31) | N/A |
| Foreign exchange loss (gain) - Net | (27) | (454) | (3.4) | 43 | 0.3 | (496) | N/A |
| Financing results | (13) | (224) | (1.7) | 230 | 1.7 | (454) | (197.5) |
| Equity method | 3 | 43 | 0.3 | 39 | 0.3 | 4 | 10.3 |
| Income before income taxes | 138 | 2,339 | 17.8 | 1,915 | 13.9 | 425 | 22.2 |
| Income taxes | 22 | 376 | 2.9 | 518 | 3.8 | (142) | (27.4) |
| Consolidated net income | 116 | 1,963 | 14.9 | 1,396 | 10.1 | 566 | 40.6 |
| Non-controlling interest | 0 | 1 | 0.0 | 5 | 0.0 | (4) | (87.6) |
| Controlling interest | 116 | 1,962 | 14.9 | 1,392 | 10.1 | 570 | 41.0 |
| Depreciation and amortization | 16 | 278 | 2.1 | 312 | 2.3 | (34) | (10.8) |
| EBITDA | 144 | 2,436 | 18.5 | 2,495 | 18.1 | (59) | (2.4) |
| Earnings per share | 0.03 | 0.55 |  | 0.39 |  | 0.16 | 40.6 |
| Shares (in millions) used in calculation of earnings per share | 3,591 | 3,591 |  | 3,591 |  |  |  |

(1) U.S. dollars translated at 16.89 Mexican pesos solely for the convenience of the reader.

## Consolidated Income Statements

|  |  | Twelve months ended December 31st, 2023 |  | Twelve months ended December 31st, 2022 |  | Year over year variance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Figures in millions, except per share amounts) | (U.S. \$) ${ }^{(1)}$ | (Pesos) | \% of net sales | (Pesos) | \% of net sales | \$ | \% |
| Net sales | 2,626 | 44,355 |  | 45,729 |  | $(1,375)$ | (3.0) |
| Cost of goods sold | 1,295 | 21,874 | 49.3 | 20,642 | 45.1 | 1,232 | 6.0 |
| Gross profit | 1,331 | 22,480 | 50.7 | 25,087 | 54.9 | $(2,607)$ | (10.4) |
| Advertising, marketing and promotion | 591 | 9,986 | 22.5 | 10,162 | 22.2 | (176) | (1.7) |
| Distribution | 114 | 1,926 | 4.3 | 2,193 | 4.8 | (267) | (12.2) |
| Selling and administrative | 252 | 4,252 | 9.6 | 3,877 | 8.5 | 375 | 9.7 |
| Other expenses (income), net | 5 | 78 | 0.2 | (34) | (0.1) | 113 | N/A |
| Operating income | 369 | 6,238 | 14.1 | 8,890 | 19.4 | $(2,652)$ | (29.8) |
| Interest income | (14) | (240) | (0.5) | (143) | (0.3) | (97) | 67.5 |
| Interest expense | 65 | 1,096 | 2.5 | 850 | 1.9 | 247 | 29.1 |
| Changes in the fair value of financial instruments | (2) | (31) | (0.1) | - | - | (31) | N/A |
| Foreign exchange loss (gain) - Net | (48) | (818) | (1.8) | (87) | (0.2) | (731) | 841.6 |
| Financing results | 0 | 7 | 0.0 | 620 | 1.4 | (612) | (98.8) |
| Equity method | 3 | 43 | 0.1 | 39 | 0.1 | 4 | 10.3 |
| Profit before income taxes | 366 | 6,188 | 14.0 | 8,231 | 18.0 | $(2,043)$ | (24.8) |
| Income taxes | 86 | 1,454 | 3.3 | 2,350 | 5.1 | (896) | (38.1) |
| Consolidated net income | 280 | 4,734 | 10.7 | 5,881 | 12.9 | $(1,147)$ | (19.5) |
| Non-controlling interest | 1 | 18 | 0.0 | 25 | 0.1 | (7) | (27.1) |
| Controlling net income | 279 | 4,716 | 10.6 | 5,856 | 12.8 | $(1,141)$ | (19.5) |
| Depreciation and amortization | 64 | 1,074 | 2.4 | 953 | 2.1 | 120 | 12.6 |
| EBITDA | 433 | 7,312 | 16.5 | 9,843 | 21.5 | $(2,531)$ | (25.7) |
| Earnings per share | 0.08 | 1.32 |  | 1.64 |  | (0.32) | (19.5) |
| Shares (in millions) used in calculation of earnings per share | 3,591 | 3,591 |  | 3,591 |  |  |  |

(1) U.S. dollars translated at 16.89 Mexican pesos solely for the convenience of the reader.

## Consolidated Statements of Financial Position

| (Figures in millions) | (U.S. \$) ${ }^{(1)}$ | December 31 ${ }^{\text {st }}, 2023$ <br> (Pesos) | December 31 ${ }^{\text {st }}, 2022$ <br> (Pesos) |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Cash and cash equivalents | 377 | 6,367 | 4,521 |
| Trade receivables | 665 | 11,229 | 11,812 |
| Related parties | 1 | 20 | 44 |
| Recoverable income tax | 62 | 1,054 | 366 |
| Other recoverable taxes and other receivables | 90 | 1,516 | 1,951 |
| Inventories | 961 | 16,237 | 18,258 |
| Financial Instruments at fair value through profit and loss | 2 | 30 | - |
| Biological assets | 41 | 699 | 1,291 |
| Prepayments | 56 | 944 | 1,241 |
| Total current assets | 2,255 | 38,094 | 39,483 |
| Inventories | 371 | 6,269 | 6,044 |
| Biological assets | 582 | 9,839 | 7,502 |
| Investments in associates | 58 | 973 | 578 |
| Property, plant and equipment | 932 | 15,743 | 14,074 |
| Intangible assets | 1,002 | 16,919 | 18,849 |
| Goodwill | 328 | 5,536 | 6,022 |
| Right-of-use assets | 167 | 2,813 | 2,678 |
| Deferred income tax | 144 | 2,432 | 2,086 |
| Employee benefits | 32 | 542 | 477 |
| Other assets | 4 | 66 | 73 |
| Total non-current assets | 3,619 | 61,131 | 58,383 |
| Total assets | 5,874 | 99,225 | 97,866 |
| Liabilities |  |  |  |
| Senior notes | 5 | 84 | 96 |
| Bank loan | 3 | 47 | - |
| Trade payables | 266 | 4,486 | 8,443 |
| Related parties | 1 | 14 | 72 |
| Lease liabilities | 39 | 664 | 623 |
| Other accounts payable | 385 | 6,511 | 6,268 |
| Total current liabilities | 699 | 11,806 | 15,502 |
| Senior notes | 910 | 15,373 | 17,508 |
| Bank loan | 497 | 8,393 | - |
| Lease liabilities | 147 | 2,486 | 2,410 |
| Environmental reserve | 8 | 127 | 142 |
| Other liabilities | 14 | 231 | 305 |
| Deferred income taxes | 188 | 3,170 | 3,576 |
| Total non-current liabilities | 1,763 | 29,780 | 23,941 |
| Total liabilities | 2,462 | 41,586 | 39,443 |
| Stockholders' equity |  |  |  |
| Stockholders' equity attributable to controlling interest | 3,404 | 57,504 | 58,306 |
| Non-controlling interest | 8 | 135 | 117 |
| Total stockholders' equity | 3,412 | 57,639 | 58,423 |
| Total liabilities and stockholders' equity | 5,874 | 99,225 | 97,866 |

[^0]
## Consolidated Statements of Cash Flow

(Figures in millions)

|  | (U.S. \$) ${ }^{(1)}$ | (Pesos) | (Pesos) |
| :---: | :---: | :---: | :---: |
| Operating activities: |  |  |  |
| Income before income taxes | 366 | 6,188 | 8,231 |
| Adjustment from items not implying cash flows |  |  |  |
| Depreciation and amortization | 64 | 1,074 | 953 |
| Loss on sale of property, plant and equipment | 4 | 66 | 68 |
| Non-cash items | 6 | 97 | (54) |
| Interest income | (14) | (240) | (143) |
| Unrealized foreign exchange profit | (68) | $(1,156)$ | (386) |
| Interest expense | 46 | 774 | 519 |
| Equity method | 3 | 43 | 39 |
| Net cost for the period of employee benefits | 2 | 29 | 54 |
| Subtotal | 407 | 6,874 | 9,281 |
| (Increase) decrease in: |  |  |  |
| Trade receivables | (1) | (12) | $(1,900)$ |
| Related parties | (2) | (34) | 30 |
| Other recoverable taxes and other receivables | 30 | 500 | (894) |
| Inventories | 13 | 220 | $(6,938)$ |
| Biological assets | (100) | $(1,685)$ | $(1,967)$ |
| Prepayments | 10 | 168 | (231) |
| Other assets | 45 | 767 | 650 |
| Increase (decrease) in: |  |  |  |
| Trade payables | (223) | $(3,771)$ | 3,914 |
| Other accounts payables | 58 | 973 | (354) |
| Employee benefits | (7) | (118) | (142) |
| Income taxes paid or recoverable | (184) | $(3,116)$ | $(3,193)$ |
| Net cash from operating activities | 45 | 765 | $(1,744)$ |
| Investment Activities: |  |  |  |
| Property, plant and equipment | (184) | $(3,115)$ | $(3,728)$ |
| Intangible assets | (6) | (97) | (86) |
| Investment in associates | (35) | (584) | (118) |
| Interest income | 14 | 240 | 143 |
| Net cash flows used in investment activities | (211) | $(3,556)$ | $(3,789)$ |
| Financing activities: |  |  |  |
| Dividends paid | (104) | $(1,764)$ | $(1,510)$ |
| Principal lease payment | (57) | (962) | (686) |
| Bank loan | 522 | 8,813 | - |
| Bank loan paid | (510) | $(8,615)$ | - |
| Syndicated bank loan | 507 | 8,568 | - |
| Interest paid | (50) | (851) | (636) |
| Net cash flows used in financing activities | 307 | 5,190 | $(2,832)$ |
| Net increase (decrease) of cash and cash equivalents | 142 | 2,399 | $(8,365)$ |
| Cash and cash equivalents at beginning of year: |  |  |  |
| At beginning of the period | 268 | 4,521 | 12,791 |
| Cash proceeds from acquisition | - | - | 25 |
| Effects of exchange rate changes on cash and cash equivalents | (33) | (553) | 70 |
| Cash and cash equivalents at end of period | 377 | 6,367 | 4,521 |

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[^0]:    (1)
    U.S. dollars translated at 16.89 Mexican pesos solely for the convenience of the reader.

